

Overview & Scrutiny Annual Report

2022-23



Chairman's Foreword

Welcome to Staffordshire County Council's Annual Scrutiny Report.

I am delighted to present this report describing the work of Overview and Scrutiny during 2022-23. It includes a wide range of information about the work elected members have undertaken over the past year; and most importantly the impact this has had. Overview and Scrutiny continues to play a vital role in Staffordshire County Council by holding decision makers to account; developing and reviewing policy; as well as considering how the Council is delivering on its commitments to the residents of Staffordshire. Over the past year, all Overview and Scrutiny Committees have welcomed the opportunity to work closely with the Cabinet and Senior Officers as they lead the Council.

The Committees have sought to focus on the critical issues for the Council and provide constructive input in finding ways to improve outcomes for residents. A warm thank you goes to the Chairs and Vice Chairs for their contributions and support within the Committees over the past year. They continue to bring energy and enthusiasm to their roles.

I would like to give special mention to Cllr Colin Greatorex, former Chair of the Corporate O&S Committee for his diligence and hard work in ensuring that the work undertaken and completed under his leadership has added value and where appropriate made recommendations that have been taken forward by Cabinet and subsequently this Council for the good of all of its residents. I wish him well in his new role as Vice Chair of this Council.

I would also like to note my thanks to the wide range of officers who support all the Committees with particular thanks to our excellent team of Scrutiny and Support Officers. I look forward to my first year as Chairman working through Overview and Scrutiny to help ensure improved outcomes for all customers, residents, and businesses within Staffordshire.



Councillor Mike Wilcox

Chairman of the Corporate Overview and Scrutiny Committee

Contents

Chairman’s Foreword.....	1
Overview and Scrutiny Committee Chairs 2022-23.....	3
Introduction	4
How Scrutiny Makes a Difference.....	5
Scrutiny Activity in 2022-23	6
How Has Scrutiny Added Value in 2022-23?.....	7
Corporate Overview and Scrutiny Committee	7
Health and Care Overview and Scrutiny Committee	9
Prosperous Overview and Scrutiny Committee	11
Safeguarding Overview and Scrutiny Committee	14
What’s Coming Up In 2023/24?.....	17
Appendix 1: Items considered during the year 2022-23	18

Overview and Scrutiny Committee Chairs 2022-23



Councillor Colin Greatorex

Chairman of the Corporate Overview and Scrutiny Committee



Councillor Jeremy Pert

Chairman of the Health and Care Overview and Scrutiny Committee



Councillor Tina Clements

Chairman of the Prosperous Overview and Scrutiny Committee



Councillor Bob Spencer

Chairman of the Safeguarding Overview and Scrutiny Committee

Introduction

This report provides a summary of Staffordshire Overview and Scrutiny Committees work during 2022-23. The overview and scrutiny function is an essential part of the Council's governance framework and is integral to decision making. It fulfils the statutory responsibility placed on local authorities to review and scrutinise decisions, performance, and policy of the Council and Partners.

We have four Overview and Scrutiny Committees which play a vital role in shaping and influencing services, policies and future plans which affect our business and our residents.

Corporate Overview and Scrutiny Committee

This is the Council's Principal Scrutiny Committee, responsible for the overall management and coordination of Overview and Scrutiny Committees as well as; overall performance; Strategic Corporate Planning; improvement and transformation; the Local Enterprise Partnership; and the Council's support services. It also deals with any Executive decisions that have been called in.

Health and Care Overview and Scrutiny Committee

This Committee is responsible for scrutiny of matters relating to the planning, provision and operation of health services in the Authority's area, including public health and adult social care, in accordance with regulations made under the Health and Social Care Act 2001 and subsequent guidance.

Prosperous Overview and Scrutiny Committee

The Overview and Scrutiny Committee is responsible for scrutiny of achievement against the Council's strategic ambitions for promoting prosperity and economic growth including highways infrastructure and connectivity and flood and water management, education, learning and skills.

Safeguarding Overview and Scrutiny Committee

The Committee is responsible for scrutiny of safeguarding vulnerable people, community safety and localism.

How Scrutiny Makes a Difference

We align work programmes to the ambitions and delivery of the principles, priorities and outcomes of the Staffordshire Corporate Plan. We aim to share how this year scrutiny has reinforced the value and importance of challenge and the difference that holding to account or simply asking a question makes to decision making, to public services and for the residents of Staffordshire.

Holding a matter up to scrutiny raises awareness

Helps to develop relationships between services and partners, public and officers

Tells us why we do something; the way things work and how we perform

Invites people into the same space to hold an open and transparent discussion

Identifies good practice and share this more widely

Initiates 'the difficult conversation' between interested parties

Questions the issues, barriers or blockages

Monitors and maintains oversight of issues that impact on residents and businesses of Staffordshire

Makes comments and recommendations to decision makers based on evidence gathered

Scrutiny Activity in 2022-23

	Overview and Scrutiny Committee Activity	2022-23
	Number of Formal Committee Meetings	36
	Number of Final Reports*	100
	External Partners at Meetings	58
	Workshops	2
	Site Visits	1
	Working Groups and Inquiry Days (Completed)	3
	Working Groups and Inquiry Days (Ongoing)	5
	Informal planning meetings (including previews)	29

*Tables are provided to list all of the topics considered in Overview and Scrutiny Committee meetings in 2022-23 (see Appendix 1).

How Has Scrutiny Added Value in 2022-23?

Corporate Overview and Scrutiny Committee

The Corporate Review Overview and Scrutiny Committees focus is on the principles in the corporate plan that build a strong organisation, keep Staffordshire strong and look to future proof services and resources.

During the municipal year the Committee has concentrated on the following key pieces of work:

Boundary Commission Review - The Committee kept a close eye on the process of the review and how the public; elected members; and district councils had been involved in the development of proposals prior to their submission to Council and then to the Boundary Commission.

Governance Review - At the request of the Committee a review of the governance arrangements of Local Authority Trading Companies and the external bodies members attend representing the Council, was undertaken. As a result, new governance standards and a company check list were introduced along with more officer support. In relation to outside bodies, a full review took place which resulted in several organisations being monitored and some not being re-appointed to.

Climate Change Annual Report (2022) and the Climate Change Action Plan - These documents summarised the Council's priority themes and the work undertaken to address climate change to date. The Committee also has small working group chaired by the Vice Chair to look at the Climate Change agenda.



The Committee considered regular Integrated Performance quarterly updates and finance performance were regularly considered. Specific consideration took place on the Children and Families transformation programme and additional funding allocated to address underperformance.

Changes to the **Entrust Contract** were considered at the Committee's October meeting. The Committee felt that the changes and performance of the team need to be monitored to ensure that efficiencies were being met without detriment to the service. An annual report was requested.

The Chair and Chief Executive of Stoke-on-Trent and Staffordshire Local Enterprise Partnership (LEP) were invited to attend the Committee at their meeting on 17 January 2023 where they were held to account for delivery of the various outcomes included in their Annual Delivery Plan. Both Stoke-on-Trent City Council and Staffordshire Districts and Borough Councils were also invited to attend as

observers and raise questions on the LEP's work. The way that bids were developed was questioned. Case studies, to help illustrate the process was requested for the next annual meeting.

Pre-decision scrutiny:

The **Equalities, Diversity and Inclusion policy** principles were considered and progress against the action plans was noted.



The **Empowering our Communities** strategy and draft delivery plan were considered by the Committee. 'Empowering our communities' was one of the four 'how we work' statements in the Strategic Plan and as such is at the heart of what the Council does. Several comments were made to the Cabinet for their consideration including the way that outcomes are measured and the results from the activities needed to be clear and would benefit from more detail such as the inclusion of costs and SMART measurements and timelines.

The **People Strategy** and its four pillars; priorities; key performance indicators and ways to monitor and assess the success of the strategy were considered.

The **Volunteering Policy** and a new approach to volunteering was discussed. The report set out the nine new volunteering principles which were designed to ensure that all Council volunteers have a positive and consistent experience. The report and feedback from the Committee, for example ways to remove barriers and ways of encouraging and capturing volunteers would be considered by Cabinet in June 2023.



The **Civil Contingencies Policy** was shared with the Committee. Members made a number of suggestions for additions to the policy such as a definition of 'Gold Command' and reference to Memorandum of understandings with districts to avoid duplication. Future updates would be considered by the Audit and Standards Committee.

The **Corporate Delivery Plan 2023/24** setting out the deliverable performance priorities and targets for each service area.



The Committee, through their annual **Medium Term Financial Strategy (MTFS) working group**, had spent some considerable time scrutinising the Budget and making recommendations to the Cabinet. The Group had concentrated the Capital Programme; Assets; SEND transport; Children in Care and Highway/Capital improvements.

For more information on the work of the Committee, and to view reports and minutes, visit our webpages: [Committee details - Corporate Overview and Scrutiny Committee - Staffordshire County Council](#)

Health and Care Overview and Scrutiny Committee

The Health and Care Overview and Scrutiny Committee focus is to ensure scrutiny of the planning, provision and operation of health, public health, and care services in the Authority's area, to consider the risks to residents' health and to seek assurance that what is being done is appropriate for all residents of Staffordshire now and in the future. The meetings continued to be broadcast live to ensure openness and transparency.

Developing Healthier Communities:

The Committee held a Workshop for Members, officers and partners to come together to gain an understanding of the wider determinants of health and to talk about the roles of County and District Councils in developing healthier communities. The Workshop considered three key themes: Healthy Life, Healthy Place and Healthy People. The Committee made a number of recommendations to the Cabinet



Member for Health and Care, Cabinet Support Member for Public Health and Integrated Care around Health impact assessments and the "Health in all policies" agenda. The Committee also recommended that the report be referred to the District and Borough Scrutiny Committees for Members to consider the content and recommendations within the report and to consider imbedding health in all we do in order to tackle health inequalities and improve health outcomes for Staffordshire residents.

Integrated Care Hubs Working Group:

The Committee established the Integrated Care Hubs Working Group in May 2022 to consider the proposed Integrated Care Hubs at Leek Moorlands District Hospital, Bradwell Hospital, Haywood Hospital and an undeveloped site in Longton. The Working Group included District and Borough Councillors from Staffordshire Moorlands and Newcastle Under Lyme and attended site visits and briefing meetings.

Since attending the site visits, the Working Group learned that there had been changes to the Capital Departmental Expenditure Limit which had resulted in NHS England setting capital spending limits for Foundation Trusts which therefore meant that Midlands Partnership University Foundation Trust were no longer able to access cash reserves which were held for the purpose of implementing the Hubs, instead a strategic outline case would need to be developed for each hub.

When the Committee received this update, they resolved to write to the Chief Executive of NHS England to request that since the project has an approved Decision-Making Business Case it be allowed to proceed.

Adult Social Care and Integrated Care System Workforce Planning:

The Committee received a report in October 2022 and a further update in March 2023 from Health and Care around Workforce Planning and the Staffordshire Social Care Workforce Strategy. The Committee were advised of the increased demand on care resources and the downward turn in the overall number of people employed in the sector in comparison to 2020/21.

The Committee agreed to hold a focussed session on social care education in colleges in relation to the proposed social care academy, they also agreed to seek the views of a sample of care providers on the Staffordshire Social Care Workforce Strategy.

The Committee also received a report from the ICS outlining the workforce challenges within the ICS. The Committee received assurances that health and care services were working together to address the workforce the challenges and to develop the future workforce.

Primary Care Access:

The Committee received two updates on Primary Care Access in July 2022 and November 2022. The Committee were advised that there had been a 5.8% increase in the number of appointments in General Practices since 2019. Workforce pressures were raised. There were 146 practices across Staffordshire, 129 had been rated good by the CQC. The Committee noted the ongoing plans for GP access to offer a universal service.

ICP Strategy:

The Committee received the Integrated Care Partnership Strategy in January 2023. The ICP is a partnership of senior leaders across health, Local Authorities, Voluntary Sector and other agencies to provide a strategy focusing on improving the overall health of the population. The Committee noted that the strategy was an overarching strategy across the whole of Staffordshire with a focus on people and communities. The Committee fed back their comments which fed into the strategy which has since been published.

NHS System Pressures:

The Committee received a report and presentation on the NHS System Pressures. The update provided context on the current pressures nationally and in Staffordshire. The impact of the COVID-19 pandemic had brought about unprecedented levels of ill health which had increased demand and pressures on urgent and emergency care, ambulance services, discharge and domiciliary care across the Country. The Committee noted workforce, demand and acuity of patients compared to pre-covid were the prevalent issues.



More information on the work of the Committee can be found at: [Committee details - Health and Care Overview and Scrutiny Committee - Staffordshire County Council](#)

Prosperous Overview and Scrutiny Committee

The Overview and Scrutiny Committee's focus is on the Council's strategic ambitions for promoting prosperity and economic growth including highways infrastructure and connectivity and flood and water management, education, learning and skills.

The Committee's work programme for 2022/23 continued to be aligned to the responsibilities of five Cabinet Members' and was therefore busy and wide-ranging. As a result, it was necessary for us to meet three extra times in addition to the seven calendared meetings fixed at the beginning of the year.



The Committee gave pre-decision scrutiny to various matters prior to their consideration by Cabinet including:- (i) the Authority's draft **Economic Strategy** (26 May 2022); (ii) **Special educational Needs and Disabilities (SEND) Capital funding for 2022-24** (29 September 2022); (iii) **Delivering a Future Vision for the Countryside Estate** (19 October 2022); the Authority's draft **Electric Vehicle Charging Infrastructure Strategy** (9 January 2023) and; **Staffordshire Sustainability Board Draft Communication Plan 2023** (9 January 2023).

In addition, a significant part of their work was linked to the County Council's Strategic Plan Priority Outcome No.1, "Have access to more good jobs and share the benefits of economic growth"; and No. 2, "Live in thriving and sustainable communities", and the need to ensure on-going initiatives in these areas were progressing in-line with expectations and agreed timelines.

The Committee has continued to receive regular updates on progress with regard to the **Highways Transformation Programme** and the Authority's work to identify the most appropriate future delivery model for the Highways Maintenance Service. We gave our support to a 'Hybrid Mixed Economy' model to draw on the strengths of both in-house and externalised provision whilst minimising the inherent weaknesses in each. This new configuration involved changes to the contract with the County Council's existing Strategic Partner and Members were keen to emphasise the importance of prioritising quality and customer service over the previous 'do what we can with the resources available' approach. We also stressed the importance of 'local' Members' role in engaging with our communities, a consideration which has been taken on-board by the Cabinet Member in his work to implement the new arrangements.



Another area of focus has been the reconfiguration of the County's **Household Waste Recycling Centres**. This followed their previous comments on proposals to bring the service in-house with effect from 1 April 2023 and took account of the



Authority's climate change ambitions. At their meeting on 10 November 2022 and following a site inspection, the Committee evaluated the first six months of operation against key performance indicators and concluded that it was much improved when compared to previous years' operation and Shire comparators. The Committee also gave their views on the preferred option for a scheme of charging for Commercial (Trade) Waste (a non-statutory service) to increase income to the

Authority, prior to a period of public consultation. Following the comments made, charging has been implemented. However, a shortened application process has been introduced to make it easier for voluntary groups e.g. Scout Groups, Village Halls etc to access the HWRC network.

The Committee also included the following standing items in their Work Programme to take account of on-going matters and areas of concern: (i) **HS2 - Impact on Staffordshire** and; (ii) **Economic Recovery Renewal and Transformation**; (iii) **Staffordshire History Centre** and; (iv) **Digital Infrastructure**.

In response to a request from the Cabinet Member for Highways and Transport, we held an **Enquiry Day on Civil Parking Enforcement (CPE)** on 17 April 2023 to: (i) understand how the current CPE arrangements in Staffordshire work; (ii) learn of key performance data for the existing service and; (iii) inform the scope of work by a proposed CPE Working Group. At this event, Members raised various issues/point of concern and identified potential key lines of enquiry including:-



(i) consistency of enforcement across the County; (ii) scope for implementation of additional Traffic Regulation Orders for the management of Parking; (iii) additional powers available to the Highway Authority; (iv) potential for improved partnership working with District/Borough Councils and Staffordshire Police and; (v) how the approach to parking in the County could be improved to support both the Authority's climate ambitions and those relating to economic growth. Consequently, we have established a Working Group which will report its findings to Committee, so that it can make timely recommendations for consideration by Cabinet prior to their adoption of a new Parking Strategy in 2026.

At a meeting on 29 September 2022 the Committee were addressed by the organiser of a petition previously presented to County Council relating to the management of **Heavy Goods Vehicles on Cemetery Road, Silverdale**. Whilst this was in-line with the provisions of Section 4 of the County Council's constitution, it was particularly significant owing to it being the first time such a petition to the Authority had contained between 2500 and 5000 signatures triggering a report to Scrutiny and provided a valuable opportunity to engage directly with a local community.

Lastly, the Constitution enables the Committee to co-opt **Parent Governor Representatives (PGRs)** in accordance with the provisions of The Schools Standards and Framework Act 1998. The previous PGRs' four-year Term of Office expired in August 2022. Therefore, we have made arrangements for new Parent Governor Representatives to be appointed and commence their Term of Office from 2023/24 Municipal Year so that we can continue hold the Authority to account by consulting with and feeding back to parents on discussions and decisions relating to education.

More information on the work of the Committee can be found at: [Committee details - Prosperous Overview and Scrutiny Committee - Staffordshire County Council](#)

Safeguarding Overview and Scrutiny Committee

The Committee's focus is on safeguarding vulnerable people, community safety and localism.

Following the 2022 **Sexual Harassment in Schools** Inquiry Day, we received the **Executive Response** to the Inquiry Day report from the Cabinet Members for Education (and SEND) and for Children and Young People. All recommendations were accepted, with detail of the implementation timelines shared. Following this a joint letter was produced, in line with the recommendations, to the Science and Technology Minister in respect of the Online Safety Bill.



As part of our work planning in June 2021 we included the role of **Young Carers** in our 2021/22 work programme. We wanted to scrutinise the support given to Staffordshire young carers and consider the level of caring roles undertaken, seeking reassurance that these were not at a level that should be provided by social care. Following a presentation to the Committee a sub-group of four Members undertook to meet with Staffordshire young carers to hear first-hand about the support they received. The Sub-group produced a report and recommendations which included a proposal that Members become young carers service advocates, raising the profile of services available within schools and the benefits to both schools and their pupils in taking advantage of these services.

The Committee considered the following pre-decision scrutiny items:

In July the draft **Early Help Strategy**, which recognises that early help is more effective in promoting the welfare of children than a reactive approach to services.

Family Hubs in Staffordshire looked at how services could be better integrated around the needs of the family. Whilst we were disappointed that Staffordshire had not been successful in obtaining additional Government funding the Committee supported the family Hub initiative and will scrutinise its implementation and impact moving forward.

The **Recommissioning Arrangements for the Domestic Abuse Contract** - Staffordshire County Council, Stoke-on-Trent City Council, and the Staffordshire Commissioner's Office (SCO) jointly commission Domestic Abuse (DA) services across Staffordshire and Stoke-on-Trent, with the SCO acting as lead commissioner. The current contract ends on 30 September 2023. To allow sufficient time for the procurement process, work was underway on the service recommissioning and the Committee raised comments and concerns to inform the recommissioning process.

Work programme items requested by the Committee this year include:

The final report from the **MacAlister Independent Review of Children's Social Care**, published on Monday 23rd May 2022, followed by the report from the National Panel into the deaths of Arthur Labinjo-Hughes and Star Hobson on 29th May 2022. The Government responded to the Care Review on the day of publication committing to producing an implementation strategy by the end of the year and moving forward with the development of a national children's social care framework. We await further detail on the Government implementation strategy.

The Committee scrutinised the **Children's Transformation six-month review** findings, considering the interdependencies of national pressures, and showing the key themes that had emerged and the plans being put in place to address these.

Following Staffordshire's Ofsted inspection of local authority children's services (ILACS) in 2022 we scrutinised the **Ofsted Focused Visit Improvement Action Plan**, considering the work undertaken in Staffordshire's arrangements for children subject to child in need and child protection planning, noting the work already completed and a timeframe for further areas of development.

The Committee had requested detail on the **Prevention of Future Deaths Report** prepared by the Chief Coroner following the **Fishmonger's Hall** terror attack on 29 November 2019. Whilst the terror attack had taken place in London, the attacker had been a resident of Stafford at that time. The Committee considered whether relevant lessons had been learnt and actions taken by appropriate agencies to prevent future similar events occurring and we welcomed the changes made in response to the Coroner's recommendations.

The **Prevent duty** is part of the Government's overall counter-terrorism strategy known as CONTEST. As a statutory duty of the County Council the Committee reassured themselves of the co-ordinating role the County Council undertakes and the governance structures around this process.

In July 2021 the Committee had considered arrangements for delivery of the new Regional Adoption Agency for Staffordshire County Council, Stoke-on-Trent City Council, Shropshire Council and Telford & Wrekin Council, called the Together4Children Permanency Partnership. This had been developed in response to the Government's Regionalising Adoption agenda. The Committee scrutinised progress and impact of the **Regional Permanency Partnership and pilot project outcomes**, welcoming their work and the impact of the TESSA and Mockingbird projects.

We have continued to scrutinise progress with both the **Children's Transformation** and the **Adult Safeguarding Transformation** projects.

We are aware of the significant impact a permanent exclusion can have on an individual and considered a report to our April meeting on **Safeguarding of**

Permanently Excluded Pupils - We scrutinised the exclusion process and the Local Authorities role within this, including the role of the Education Inclusion Officers. We have requested further detail which will inform whether this remains on our work programme next year.

The Council has a statutory duty to manage **Deprivation of Liberty Safeguard (DoLS)** applications. As a Committee we last considered a report on DoLS applications in January 2022. At that time it had been expected that DoLS would have been replaced by new legislation and a new process called Liberty Protection Safeguards (LPS) by October 2022. LPS would have reduced demand and time requirements that currently exist with DoLS, having less demand for specialist workforce. However, LPS has been delayed with no implementation date identified. Following our scrutiny in April this year we were reassured by the work undertaken to manage the Deprivation of Liberty Safeguards applications.

The Committee receive a number of standard items annually. These include:

- **Customer Feedback and Complaints Service Annual reports** for both Children's and Adults Social Services.
- **Staffordshire and Stoke-on-Trent Adult Safeguarding Partnership Board (SSASPB) Annual Report**, with the Committee requesting participation in hidden abuse training, and recommending that consideration of how more sophisticated data analysis could be used within the report and how online abuse could be highlighted in future annual reports.
- **Staffordshire Safeguarding Children's Board (SSCB) Annual Report**, requesting that the Chair of the SSCB Child Exploitation Task Group attend a future Safeguarding O&S meeting with the Independent SSCB Chairman to consider progress in tackling the issues raised. We also asked for further detail on work to tackle safeguarding concerns of teenage pregnancy and asked that the SSCB Independent Chairman take back to the Board the Committees concerns and suggestions around online abuse and the 5 Rights campaign.



More information on the work of the Committee can be found at: [Committee details - Safeguarding Overview and Scrutiny Committee - Staffordshire County Council](#)

What's Coming Up In 2023/24?

To find out more about Overview and Scrutiny work for 2023-24 visit: [Committee structure - Staffordshire County Council](#)

Effective Overview and Scrutiny should:

- Provide constructive 'critical friend' challenge
- Amplify the voices and concerns of the public
- Be led by independent people who take responsibility for their role
- Drive improvement in public services

Statutory guidance for councils and combined authorities - Published 7 May 2019

Appendix 1: Items considered during the year 2022-23

Corporate Overview and Scrutiny Committee

- Climate Change Annual Report (2022) and the Draft Climate Change Action Plan.
- Equalities, Diversity, and Inclusion action plan
- Quarterly Integrated Performance Reports
- Stoke on Trent and Staffordshire Local Enterprise Partnership (LEP)
- Medium Term Financial Strategy (MTFS)
- Boundary Commission Review
- Governance Review
- Corporate Complaints annual report and LGSCO annual report
- Entrust - Review of changes
- Peoples Strategy
- Civil Contingencies
- Corporate delivery Plan
- Volunteering Policy

Health and Care Overview and Scrutiny Committee

- Elective Recovery
- Changes to the Healthy Communities Service from April 2023
- ICS & ICB Updates
- Maternity Transformation
- Healthwatch intro to year 1 priorities, focal investigation topics
- The Families Health & Wellbeing service
- ICS Transformation - Georgy Bryan - Inpatient Mental Health Services
- RWT Acute Trust QA Performance update
- ICB performance
- Social Care performance
- The future of Supported Living Services in Staffordshire
- Clinical Policy Alignment
- Ockenden Report
- Public Health Dashboard
- ICH Implementation
- Draft Mental Health Strategy
- Mental Health Support teams in Schools Update
- CAMHS
- Social Care Workforce Update
- Staffordshire and Stoke on Trent ICB update on 2023/24 Operational Plan

Prosperous Overview and Scrutiny Committee

- Rural Economic Strategy
- Highways Transformation Plan and Quarterly Progress Updates
- SEND Review: Right Support, Right Place, Right Time, Government Consultation on the SEND and Alternative Provision System in England
- Highways Transformation Programme - Three Strands Progress
- Ensuring HS2 Connectivity with Existing Classic Network and HS2 Impact on Staffordshire Update
- Flood Risk Management Strategy Updates
- Petition - Management of HGV's on Cemetery Road, Silverdale, Newcastle-under-Lyme
- Schools White Paper
- SEND High Needs Capital Funding 2022-24
- Economic Strategy Delivery update
- Delivering a Future Vision for the Countryside Estate
- Staffordshire Libraries and Arts Service 2022-25
- Staffordshire Local Area SEND Re-visit Inspection & SEND Accelerated Progress Plan Six Month Review
- Household Waste Recycling Centres (HWRC's)- Forward Investment, Policy Review and Re-use
- Digital Infrastructure in Staffordshire Update
- Staffordshire Sustainability Board Communication Plan 2023
- Electric Vehicle Charging Infrastructure Strategy
- Request for Scrutiny Review - Civil Parking Enforcement in Staffordshire
- Staffordshire History Centre Update
- Staffordshire Community Learning Service's Annual Self-Assessment Report 2021/22
- Staffordshire Safer roads Partnership
- Staffordshire Local Transport Plan
- Household Waste Recycling Centres Outcome of Public Consultation and Policy Changes for 2023/24
- Standing Advisory Council on Religious Education (SACRE) Annual Report 2021/22

Safeguarding Overview and Scrutiny Committee

- Neglect
- Community Safety & the Outcomes of the Fishmonger Hall Inquiry
- Draft Early Help Strategy
- Customer Feedback & Complaints Service - Adult Social Services Annual Report 2020-21
- Customer Feedback and Complaints Service - Children's Social Services Annual Report 2020-20211
- Recommissioning Arrangements for the Domestic Abuse Contract
- Childrens Services Transformation Six Month Review
- Ofsted Focused Visit - Improvement Action Plan
- Independent Review of Children's Social Care (MacAlister Report)
- Report on the Action to Prevent Future Deaths Following the Inquests Arising from Deaths in the Fishmongers' Hall Terror Attack
- Prevent Activity
- Regional Permanency Partnership and Pilot Project Outcomes
- Young Carers
- Adult Safeguarding Transformation Project
- Staffordshire and Stoke-on-Trent Adult Safeguarding Partnership Annual Report (SSASPB) Annual Report 2021-22
- Staffordshire Safeguarding Children's Board Annual Report 2021-22
- Safeguarding of Permanently Excluded Pupils
- Deprivation of Liberty Safeguards